

## Message Text

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14

ACTION IO-14

INFO OCT-01 EUR-25 ISO-00 EB-11 AID-20 COME-00 LAB-06

TRSE-00 L-03 AF-10 ARA-16 EA-11 NEA-10 RSC-01 CIAE-00

INR-10 NSAE-00 DRC-01 /139 W  
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R 120847Z SEP 73

FM AMEMBASSY VIENNA

TO SECSTATE WASHDC 9867

INFO USMISSION USUN

LIMITED OFFICIAL USE VIENNA 7497

EO: 11652: N/A

TAGS: AORG APER EAID UNIDO

SUBJ: UNIDO - REORGANIZATION OF EXEC DIRECTOR'S OFFICE

REF: VIENNA 7398

SUMMARY: DURING CONVERSATION WITH UNIDO CHIEF OF PERSONNEL (HOLMES) REPORTED REFTEL, WE WERE TOLD ABDEL-RAHMAN HAS BEEN RECENTLY PREOCCUPIED WITH REORGANIZING OFFICE OF EXEC DIR IN ORDER PERMIT HIM COORDINATE MORE EFFECTIVELY AND DIRECTLY ACTIVITIES OF ORGANIZATION. HOWEVER, MINUTES OF DIRECTORS MEETING AT WHICH A-R PREVIEWED HIS PLANS INDICATED PURPOSE OF PROJECTED REORGANIZATION WAS TO IMPROVE INFORMATION FLOW AND COOPERATION WITHIN ORGANIZATION. PROCESS IF REPORTEDLY INCOMPLETE, BUT OUTLINES OF HIS PLANS BEGINNING TO EMERGE. END SUMMARY.

1. ACCORDING HOLMES, A-R REPORTEDLY SEEKS AVOID CENTRALIZED, AUTHORITARIAN DIRECTION FROM HIS OFFICE, HENCE CONTINUES FORESWEAR DESIGNATION OF A "CHEF DE CABINET," WHO APT BECOME "EMINENCE GRIS." MOREOVER, HE DOES NOT PLAN TO DESIGNATE D RPT D-LEVEL OFFICIAL TO FORMER LURIE/WARD POST, WHO IN PAST HAVE EXERCISED AD HOC DELEGATED AUTHORITY IN A-R'S BEHALF. INSTEAD, HE WISHES USE SMALL PROGRAM FORMULATION EVALUATION UNIT STAFF AS SECRETARIAT, COORDINATING AND EXPEDITING, RATHER THAN ORIGINATING OR PLANNING.

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ACCORDING TO HOLMES, US NATIONAL PAUL MC CUSKER, CURRENTLY P-5

CHIEF OF UN'S NORTH AMERICAN RECRUITMENT OFFICE (AND ONE-TIME FSO) WOULD BE TRANSFERRED TO UNIDO AND HAVE ROLE IN THIS STAFF --PERHAPS AS HEAD OF NEW PROGRAM FORMULATION EVALUATION UNIT.

2. SOME (UNSPECIFIED) FUNCTIONS HAVING TO DO WITH "EXTERNAL RELATIONS" PRESENTLY ASSIGNED TO GOURI TO BE SHIFTED TO OFFICE OF SECRETARY OF IDB (SYLLA).

3. IN PROCESS SEEKING DEVELOP FURTHER PERSPECTIVE ON FOREGOING WE OBTAINED PRIVATELY COPY OF MINUTES OF MEETING TO WHICH HOLMES REFERRED. MINUTES INDICATE A-R AVOWED PURPOSE IS ACHIEVE GENERALLY BETTER CONSULTATIONS AND COOPERATION INTER AND INTRA-DIVISIONS AND BETWEEN DIVISIONS AND EXEC DIR'S OFFICE, NOT TO FURTHER CENTRALIZE EXEC DIR'S AUTHORITY. A-R PROPOSES DECREASE NUMBER OF SPECIAL SECRETARIAT COMMITTEES "WHOSE MEMBERSHIP CONSISTED LARGELY OF SAME PEOPLE;" HAVE EACH DIVISION SET UP SMALL SECRETARIAT UNIT ANALAGOUS TO NEW SECRETARIAT IN A-R'S OFFICE. WHILE RESPONSIBILITY FOR DECISIONS WOULD REMAIN WITH A-R AND DIRECTORS, THESE STAFFS WOULD PROVIDE INTRA-ORGANIZATION COMMUNICATION FLOW. (FULL TEXT OF MINUTES BEING POUCHED IO/CMD).

4. RESPONSIBILITY FOR COORDINATING REORGANIZATION AND RECEIVING FURTHER STAFF PROPOSALS IN THIS REGARD ASSIGNED TO CHIEF OF ADMIN MGMT SECTION (NIAZI - EGYPT). WE PLAN HAVE AT HIM LATER IN ORDER GET FURTHER READING. STIBRAVY

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## Message Attributes

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**Current Classification:** UNCLASSIFIED  
**Concepts:** n/a  
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**Disposition Authority:** elyme  
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**Disposition Comment:** 25 YEAR REVIEW  
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**Reference:** VIENNA 7398  
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**Review Authority:** elyme  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 28 AUG 2001  
**Review Event:**  
**Review Exemptions:** n/a  
**Review History:** RELEASED <28-Aug-2001 by elyme>; APPROVED <13-Sep-2001 by elyme>  
**Review Markings:**

Declassified/Released  
US Department of State  
EO Systematic Review  
30 JUN 2005

**Review Media Identifier:**  
**Review Referrals:** n/a  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
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**Status:** NATIVE  
**Subject:** UNIDO - REORGANIZATION OF EXEC DIRECTOR'S OFFICE  
**TAGS:** AORG, APER, EAID, UNIDO  
**To:** STATE  
**Type:** TE  
**Markings:** Declassified/Released US Department of State EO Systematic Review 30 JUN 2005